

ADM-1

19 February 1962

MEMORANDUM FOR: Assistant Director/Scientific Intelligence

SUBJECT: Responsibilities of the DD/R

1. This memo concerns itself only with the possible intelligence producing activities of the DD/R. I have no background which permits me to attempt any assessment of what should be the proper relationships between TSD, DPD and DD/R. These relationships, however, although no doubt difficult to formulate properly, do not seem to involve as fundamental a concept as that posed by the problem of OSI and its intelligence producing activities. The points made in the following may be rather obvious, but our brief discussion last Friday did not necessarily indicate that this was the case.

2. An examination of the pros and cons of the situation, which I have done in a superficial fashion below, leads me to the following conclusions:

(a) The DD/R must seek to be an intelligence producing organization, in addition to collecting and processing raw information. To decide otherwise, it seems to me, would be a complete negation of efforts over the past years by OSI to bring collector and producer closer together. The opportunity is now at hand and the DD/R should not hesitate to make the most of it. Certainly all our experience of the last several years indicates that the intelligence cycle depends on the closest integration of collector and analyst. Our experience also casts doubt on the possibility of achieving real integration except under one head.

(b) Most significant among these production efforts, of course, is the preparation for USIB attention of NIE's in the S&T field. Here, the past record of JAEIC clearly proves that:

(1) the S&T intelligence community is capable of producing satisfactory estimates in the S&T field, and

(2) the ONE mechanism does not have to be utilized in such production.

(c) The current effort of AD/SI to bring control of GMAIC within OSI falls into this pattern. It is clear that if the DD/R is to produce all estimates of an S&T nature, the mechanisms to accomplish this (JAEIC, GMAIC, SIC) must be under DD/R control.

(d) Those estimates which deal with other areas in addition to S&T, such as overall capabilities, clearly must be left in ONE. The DD/R authority, however, may make its contributions more acceptable.

(e) The transfer of OSI to the DD/R will not adversely affect OSI's relationship with ONE, OCI, OHR, OCR, OBI, and OO. Although OSI has been pressing for more scientific capability in both OCI and ONE, the cleavage which exists between political and natural scientists is so fundamental in Western society generally, as to cast doubt on the possibility of any real change taking place. I believe that even if OCI and ONE were to accept additional scientific personnel, under DCI pressure, it would only transfer the arguments from the external to the internal structures of these organizations. I believe that this separation, which, as you will recall, Mr. Eisenhower commented on, at least indirectly, in his last address to the country, is a very fundamental one. We have no common points of reference and therefore no real possibility of achieving effective communication. Generally speaking, I do not believe that the situation can be rectified by merely agreeing to agree. Holding OSI in the DD/I primarily to influence ONE and OCI is therefore a false hope. Let us instead use the DD/R authority to make our case at the proper levels. The past record and successes of the AD/SI and OSI are the only significant factors responsible for the current respect accorded S&T intelligence in CIA and the White House hierarchy, and only continued success can improve this position.

(f) The new DD/R should not assume that relationships between OSI and the DD/R, if OSI does not come under the DD/R, will remain close indefinitely. I believe that history suggests otherwise.

3. To sum up the above, I believe that

(a) the DD/R should produce intelligence, including drafts of S&T NIE's for USIB attention,

(b) OSI should therefore be within the DD/R,

(c) the example of JAEIC should be pointed to constantly as the strongest evidence supporting production of S&T estimates outside of the ONE mechanism,

(d) the DD/R should secure control of GMAIC equivalent to that of JAEIC and the SIC,

(e) JAEIC, GMAIC, and the SIC, under OSI control, should become the agents for all S&T NLE production under the DD/R, and

(f) the advantages to be gained by these moves far outweigh the disadvantages.

25X1A9a

Chief  
Atomic Biological Chemical Div/SI

OSI/ABCD/[REDACTED] jbr:6707 (19 Feb 62)

25X1A9a

Distribution:

Orig & 1 - fwd  
1 - DAD/P/SI  
2 - ABCD Chrono